

1 **Transit Design: A Holistic Approach Considering Equity and Efficiency**

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**1 ABSTRACT**

2 Public transit is an essential infrastructure enabling access to employment, healthcare, education,  
3 and recreational facilities. However, transportation systems often face the dilemma of concentrat-  
4 ing their service into high-utilization routes that serve large numbers of people and spreading out  
5 service to ensure that people everywhere have access to at least some service. The regional tran-  
6 sit agency of Chattanooga, Tennessee, exemplifies the challenges that many transit agencies face  
7 throughout the U.S., especially the issues encountered in mid-sized southern cities. The primary  
8 challenge is balancing the tension between service coverage and ridership, all while considering  
9 who needs transit most. By adapting a holistic approach, this study considers public transporta-  
10 tion as a necessary infrastructure in the current urban transportation ecosystem. We determine the  
11 demand for transit with a data collection survey to understand the needs of Chattanooga and the  
12 broader Hamilton County, Tennessee, as a community, analyze the current public transit infrastruc-  
13 ture for bus lines, and finally propose two methods that can be used together for network design  
14 and the creation of an on-demand integrated system.

15

16 *Keywords:* Transit Design, Equity, Accessibility, Community, Public Transportation

## 1 INTRODUCTION

2 Chattanooga is a mid-size city in eastern Tennessee with a population of approximately 180,000.  
3 It is often considered to be a gateway to the Deep South, Midwest, and Northeast for travelers from  
4 Alabama, Florida, and Georgia. Therefore, transportation infrastructure is vital for this mid-size  
5 city. However, it has been ranked as having some of the worst traffic congestion among cities  
6 that are similar in size, and therefore, there is an immediate need for efficient transportation (1).  
7 The public transit agency of Chattanooga, CARTA aims to provide solutions to combat traffic  
8 congestion by providing efficient public transit options, and currently spends more than \$1.1 mil-  
9 lion annually on fuel through offering several different transportation modalities. These include  
10 fixed-route service, demand-response service (using neighborhood shuttles), and paratransit ser-  
11 vice. With these three service options, CARTA serves over 3 million passenger trips per year.  
12 We use CARTA as a use-case to determine the community's public transit needs, and propose an  
13 equitable integrated approach to serve the city with the goal of increasing efficiency.

14 Improving the efficiency of an existing system while enhancing accessibility and coverage  
15 is challenging. CARTA exemplifies these efficiency challenges that transit agencies face through-  
16 out the U.S., especially in mid-size southern cities, where agencies have to balance the tension  
17 between improving service coverage and improving ridership. When discussing the ridership ver-  
18 sus coverage debate, it is also important to consider that transit is a more critical need for some  
19 people than others, i.e., some segments of the population depend on public transit for their basic  
20 mobility needs (e.g., access to employment) more so than other segments (2). This consideration of  
21 equity is often absent from traditional network design literature, however creating equitable transit  
22 systems is an identified goal for the Department of Transportation's (DOT) most recent strategic  
23 plan (3). The DOT established a goal of supporting and engaging people and communities to  
24 promote safe, affordable, accessible, and multi-modal access to opportunities and services while  
25 reducing transportation-related disparities, adverse community impacts, and health effects (3). In  
26 this study, we aim to address how we can incorporate fairness within network design through a  
27 holistic approach to achieve this goal.

28 Our community engagement team, collaborating with our local partner CARTA, utilized  
29 three methodologies to capture transit needs and perceptions among residents of Chattanooga,  
30 between 2021 and 2022. We will outline these data collection efforts which include focus groups,  
31 community surveys, and archival data (i.e., census, LODS, safegraph datasets), the findings, and  
32 future directions for research. The results reported here seek to succinctly reflect this project's  
33 efforts to understand Chattanooga transit needs. Together, we are using findings from  
34 this data to support efforts to design responsive and equitable transit systems based on needs and  
35 priorities of Chattanooga residents.

## 36 Contributions and Key Findings

37 Our contributions are four-fold:

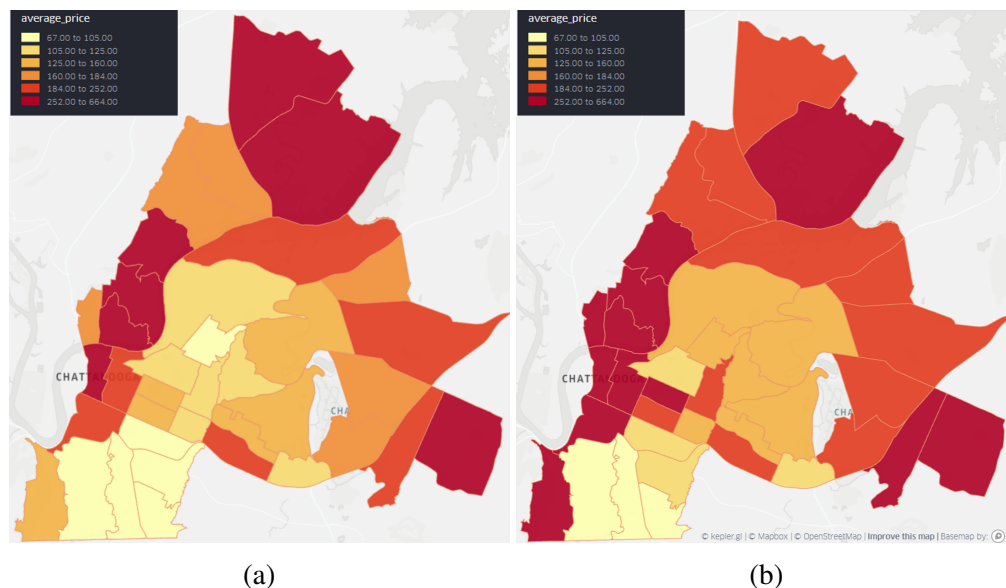
- 38 1. We evaluate the current network design of Chattanooga, TN, through data collection  
39 efforts. We use the results to determining which segments of the population 'need'  
40 transit more than others. The results suggested that low-income Black residents, many  
41 of which were found to have high levels of ridership, may be increasingly displaced to  
42 outside areas of the city. These insights indicate that expansion into surrounding areas  
43 may be necessary to maintain and maximize ridership.
- 44 2. We introduce an mixed-integer linear programming (MILP) formulation for the design

- 1 of transit networks with the consideration of equity and fairness. We identify the effects  
 2 on a network when equity is integrated by construction. We find that a Rawlsian view  
 3 of welfare can be used to ensure that all regions are served, prioritizing those who are in  
 4 more ‘need’ of transit.
- 5 3. To address the possible need of expansion to surrounding areas, we present an integrated  
 6 system that can modify existing transit networks by utilizing a fleet of on-demand ve-  
 7 hicles. A maximum service-rate gain of 20.19% is achieved when using the new transit  
 8 system in conjunction with on-demand vehicles.
- 9 4. We evaluate an integrated system showcasing both network design and multi-modal  
 10 transit using real-world data from Chattanooga. Using the data collection results, we  
 11 propose a flexible, equitable, and efficient transit network design process for the city of  
 12 Chattanooga.

13 **Organization** The rest of this paper is organized as follows. In Section 3, we give an overview of  
 14 Chattanooga and the city’s need for equitable, efficient transit. In Section 4, we present and analyze  
 15 results from the survey data. We then discuss an approach to consider fairness with network design  
 16 in Section 6 and insights we can take away from those results. In Section 7, we present our method  
 17 for an integrated system using insights gathered from previous analysis. We present related transit  
 18 studies in Section 8. Finally, in Section 9, we give our conclusions. We expect that this study  
 19 will serve as a starting point to make public transit design more equitable and fair for sections of  
 20 society that need it the most.

## 21 STORY OF CHATTANOOGA

### 22 Transportation and Gentrification



**FIGURE 1:** Average household value in Chattanooga at the Census Tract Level in (a) 2010 and (b) 2020. Where spectrum of yellow to red demonstrates low to high value homes

23 Over time, the city of Chattanooga has undergone changes in network design as well as

Tract	African American			White		
	2017	2000	Net Change	2017	2000	Net Change
20	396	1516	-1120	703	99	604
124	1134	1639	-505	4863	1553	3310
14	778	1113	-335	898	1082	-184
26	872	1045	-173	790	689	101
11	1073	1412	-339	439	257	182
6	58	154	-96	3113	2539	574
8	409	563	-154	1108	613	495
4	3291	3265	+26	260	90	170
13	1135	1261	-126	543	623	-80
16	2258	2101	+517	279	759	-480
31	530	457	+73	1221	847	374
TOTAL	11934	14526	<b>-2592</b>	14217	9151	<b>5066</b>

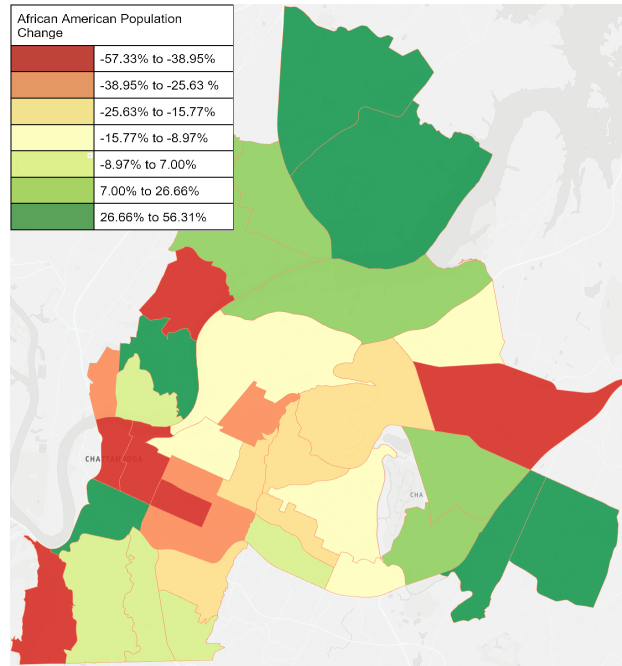
**TABLE 1:** Population change by race between 2000 and 2017. Red denotes Opportunity Zone Census Tract

1 changes in housing and population. Gentrifying processes appear to be operating in Chattanooga  
2 and Hamilton County, with large increases in housing process in neighborhoods with close prox-  
3 imity to lower income areas, and associated decreases in non-white populations in or near those  
4 neighborhoods. Figure 1 highlights the change in housing prices in census groups over-time (spec-  
5 trum of yellow to red demonstrates low to high value homes), showing the areas where gentrifi-  
6 cation is present. Figure 1 shows, over-time, how Hamilton county has shown disproportionate  
7 increases in housing value for neighborhoods in proximity to the downtown area. The changes  
8 in data regarding housing value, and the unevenness of value changes across the geography of  
9 Chattanooga, are consistent with gentrifying processes.

10 The latest Census data also shows a decrease in the Black population in Chattanooga.  
11 Specifically, inner city neighborhoods are declining in Black population as shown in Table 1. These  
12 shifts in Black population are consistent with gentrifying processes, and align with reports by focus  
13 group members who have had to move out of Chattanooga due to rapid housing costs. The Census  
14 reports that the African American population in Hamilton County decreased by 3,472 residents  
15 from 2010 to 2020. The Census further indicates census tracts outside the urban core such as East  
16 Ridge increasing in population as shown in Figure 2. East Ridge and areas outside the urban core  
17 such as Highway 58 are areas that also have more affordable housing. The areas seeing a decrease  
18 in Black population are predominantly Black and low-income. While not a representative sample,  
19 we will show later that the survey sample indicates that low-income Black residents are the primary  
20 riders of CARTA. Like most U.S cities, Chattanooga is facing large scale urban redevelopment and  
21 affordable housing issues that has and likely will continue to change the face of the city. Because  
22 of evolving factors like gentrification, a flexible transit network design is needed, in order to adapt  
23 with the city's needs and consider who need transit most.

#### 24 **Transit Score**

25 In order to analyze public transit in the concerned region, we derived a method to assign a 'transit  
26 score' to census block groups based on a series of requests from an origin destination matrix, that



**FIGURE 2:** Change in Chattanooga's Black population.



**FIGURE 3:** Transit scores for Chattanooga and its public transit agency using (a) earlier GTFS and (b) newer GTFS with increased bus frequency. (Where the transit score is from 0 to 1, following the spectrum from yellow to red)

1 serves as the connectivity matrix between census block groups. We use these scores to compare the  
 2 city's transportation efficiency and gather insights on how to update the public transit modes and  
 3 frequencies. Transit score is a metric defined as the ratio of time taken to drive to the time taken by  
 4 the transit mode for the same origin-destination travel; it varies between 0 and 1 (yellow to red on  
 5 the map in Figure 3). A transit score of 1 (red on the map) means a perfect public transportation  
 6 system, while 0 (yellow on the map) means no transportation modes exist. The General Transit  
 7 Feed Specification (GTFS) of the city's transit agency, CARTA, provides the specifications of the  
 8 transit coverage and movement. The old and new GTFS are compared in Figure 3. The gray-  
 9 colored regions are where data is unavailable. The new GTFS that was used was derived based on  
 10 the discussions with the community engagement team. Figure 3 highlights the improvement of  
 11 transit scores when using the new GTFS. We use these figures as a measure of transit security, to  
 12 determine what areas currently need improvement in transit accessibility. We compare the transit  
 13 scores of each census block with the data we gathered during the survey to best determine the need  
 14 for transit and how to implement an equitable integrated system using the existing network.

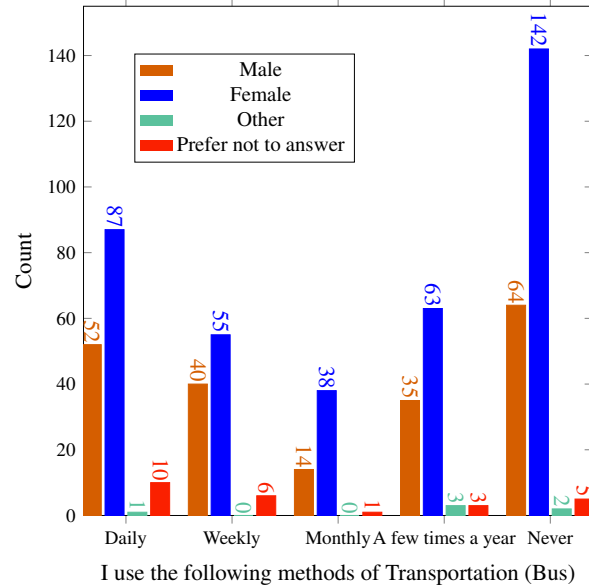


FIGURE 4: Bus rider sample groups by gender.

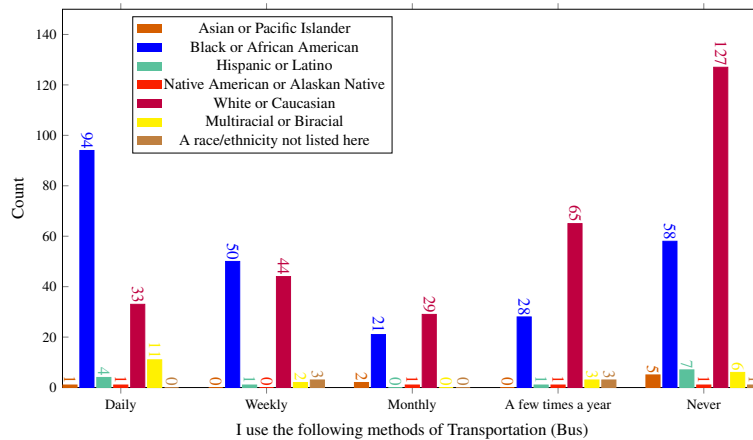


FIGURE 5: Bus Rider Sample Groups by Race

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2 **DATA SURVEY**

3 **Understanding the needs of the community through a Data-driven Approach**

4 **Data Collection**

5 From August 2022 to November 2022, our community partner, CARTA, worked with other lo-  
 6 cal agencies to disseminate surveys to the local Housing Authority residents, CARTA bus riders,  
 7 CARTA’s email list, and targeted organizations. The surveys were available both online, using sur-  
 8 vey monkey (4), and in paper format. Participant recruitment was conducted via word of mouth,  
 9 fliers at bus shelters, and having CARTA workers at some of the more populous bus stops. Other  
 10 local agencies assisting in promoting survey participation include local media outlets such as *The*



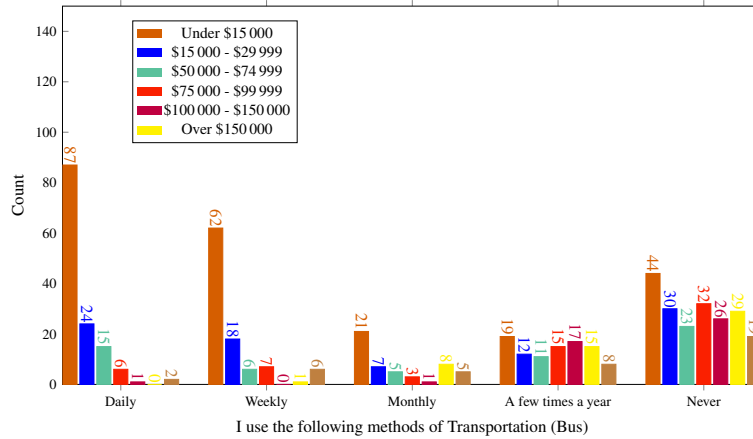


FIGURE 6: Bus rider sample groups by income.

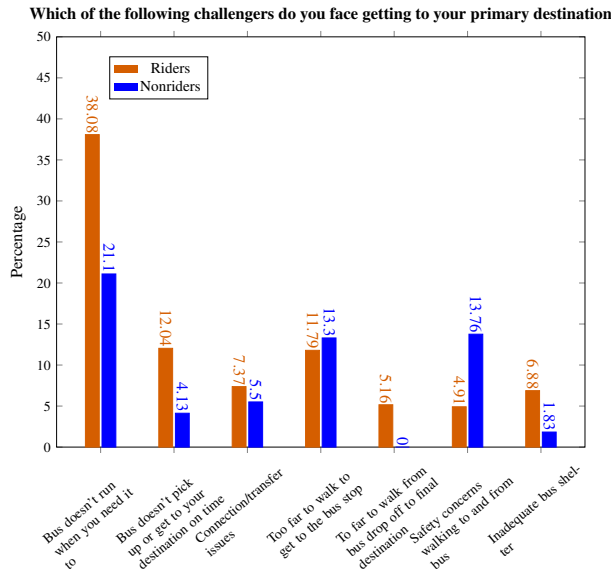
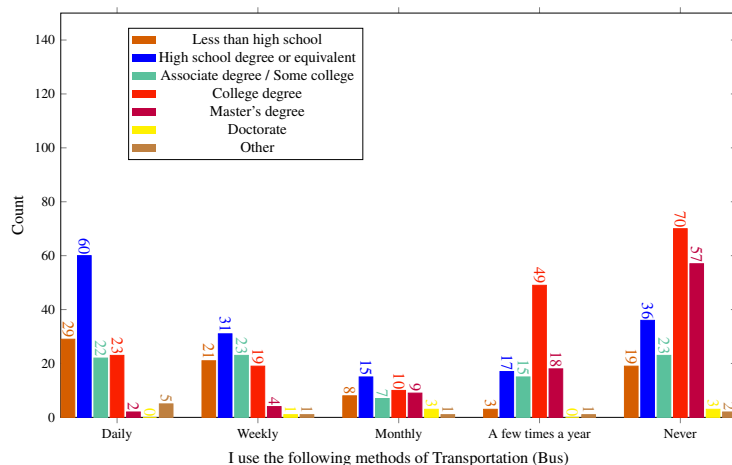


FIGURE 7: Challenges faced reaching primary destination.

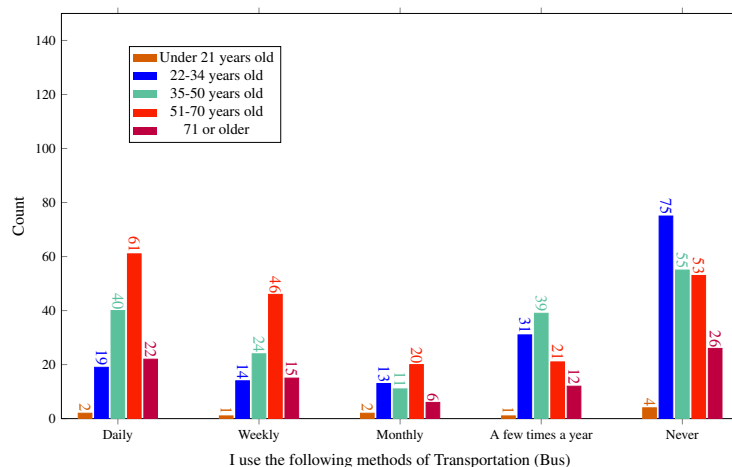
1 *Chattanooga and Nooga Today*, the Chattanooga Library, the Chattanooga Housing Authority  
 2 (from now referred to as CHA), Chattanooga’s Therapeutic Recreation Center, GreenSpaces, and  
 3 Outdoor Chattanooga. This effort represents a convenience sample, as the sample were not ran-  
 4 domly selected and often were selected due to their relationship with one of our many community  
 5 partners.

6 **Sample**

7 A total of 673 surveys were collected. The largest number of survey participants were from Chat-  
 8 tanooga Housing Authority (34%) and other targeted organizations mentioned above (43%). The  
 9 remaining respondents came from CARTA bus riders (10%) and the CARTA email list (12%). The  
 10 majority of the respondents in the study used the bus (47%) as their primary form of transportation,  
 11 while roughly 38% of respondents indicated they used other modes of transportation to get around  
 12 (ie., personal vehicle, bike, ride-sharing, or bike-sharing. Women (62.3%) constituted the majority



**FIGURE 8:** Bus rider sample groups by education.



**FIGURE 9:** Bus rider sample groups by age.

1 of the sample. The sample in Figure 4 shows that women also made up the majority of riders, in  
 2 this sample (34%) The majority of regular bus riders surveyed were between the ages of 51-70  
 3 (20%), followed closely by the 35-50 age category (18%), and the majority of those who were not  
 4 bus riders skewed younger, between 22-34 (14.8%). Figure 5 shows the racial distribution high-  
 5 lighting that the majority of bus riders were Black (27%), whereas the majority of non-bus riders  
 6 sampled were White (29%). Non-bus riders had a more even income distribution compared to  
 7 those who were regular bus riders. Figure 6 shows that the majority of regular bus riders reported  
 8 an annual income of under \$15,000 (24%) Not surprisingly, the majority of bus riders would be  
 9 considered low-income.

10 *Study Population*

11 We saw that women (14%) were almost twice as likely to report riding the bus daily compared  
 12 to men (8.5%). Figure 8 shows that the majority of daily bus riders had earned at least a high  
 13 school diploma. Not surprisingly, those with the lowest income, \$15,000 or less, were most likely

1 to report daily bus use (15%). Those making less than \$15,000 a year were more likely than not  
2 to ride the bus daily. Riders indicated that they primarily use the bus to get to work (14%), run  
3 errands (12%), and to health care services (6%).

#### 4 **FINDINGS**

##### 5 **Challenges to Accessing Transit**

6 Figure 7 shows that the greatest challenge facing both riders and non-riders in getting to their  
7 primary destination, overwhelmingly had to do with the time. Twenty-nine percent of bus riders  
8 reported the bus not running when they need it to, followed by twenty-one percent reporting the  
9 bus either not getting to or picking up on time as the greatest challenges in getting to their primary  
10 destination. The majority of bus riders (22%) indicated that they would be more likely to take a  
11 rideshare option, compared to any other mode of travel to make a connection.

##### 12 **Responses to changes to existing system**

13 The majority of the sample, when given a choice, preferred transit that had more stops, and shorter  
14 walks to stops, even though it would make the overall trip slower. The majority of survey respon-  
15 dents were likely to use a dial-a-ride service if offered. A majority of the survey respondents were  
16 also likely to pay a higher price for a dial-a-ride service. Non-bus riders preferred to arrange the  
17 service by computer or mobile app, while bus riders preferred to use a phone to call and arrange the  
18 service. This is not surprising given that the age of bus riders in this sample skewed older, while  
19 the non-bus riding sample skewed younger as shown in Figure 9. A slight majority of both riders  
20 and non-riders preferred to arrange for the service in advance. We use these findings to motivate  
21 our work with a multi-modal, integrated approach that we present in Section 7.

##### 22 **Takeaways**

23 Combining ridership preferences, demographic trends, and the gentrification analysis, the results  
24 suggest that some of CARTA's most reliable customers, low-income Black residents may be in-  
25 creasingly displaced to more affordable areas outside the city. These are areas often with a lower  
26 transit score, with the majority of the areas not being currently serviced by CARTA. These insights  
27 and the data suggest that expansion into surrounding areas may be necessary to *maintain and max-*  
28 *imize ridership*. As well as for areas currently served that in order to attract new riders, transit  
29 needs to be safer or change the perception about the safety of public transit to non-riders.

#### 30 **DESIGNING EQUITABLE TRANSIT**

31 The results from the data collection and transit score analysis are useful to help understand which  
32 sections of the city need public transit critically, We can use the results to account for such prior-  
33 ities during planning, which can improve accessibility for residents who depend on transit more  
34 than others, or for areas where residents have a new need for transit due to gentrification and dis-  
35 placement. We saw in Section 4, that the current system will not adequately support low-income  
36 Black residents if the city continues to follow the demographic trends seen in Section 3. By tak-  
37 ing into consideration these groups, we can maintain and maximize ridership, which preserves  
38 the transit budget. We will now present a simplified abstraction for transit network design that  
39 explicitly considers different notions of equity, welfare, and priority that can help use achieve an  
40 equitable and efficient transit system.

## 1 Formulation

2 Our formulation is an integer linear program based on a piece-wise linear utility function that  
 3 quantifies the utility of a passenger from the installed transit network compared to the use of  
 4 personal vehicles. We adopt a traditional line planning formulation with the addition of the defined  
 5 utility function. We also follow standard constraints on flow-based line planning (5). We focus  
 6 on this simplified abstraction to capture the basic nature of network design—while simultaneously  
 7 connecting various pairs of nodes in a network—without the level of domain detail reserved for  
 8 full-blown transit planning (e.g., capacities, frequencies, number of transfers). This choice enables  
 9 us to run comprehensive experiments shedding light on fundamental efficiency versus coverage  
 10 trade-offs in a way that is more tractable and involves fewer model parameters.

We utilize two social welfare objective functions in our formulation; Utilitarian and Rawlsian. A priority-adjusted utilitarian social welfare function computes the sum of priority-adjusted utilities for each origin-destination pair in our underlying network. Therefore, the *maximum priority-adjusted ridership* problem is

$$\max_{(x,y,f,\ell,u) \in P} \sum_{(o,d) \in \mathcal{D}} b_{od} \cdot (p_{od} \cdot u_{od}). \quad (1)$$

Note that the objective function in (1) is monotonic increasing.<sup>1</sup> Similarly, the *maximum priority-adjusted coverage* problem is

$$\max_{(x,y,f,\ell,u) \in P} \min_{(o,d) \in \mathcal{D}} (1 - p_{od}) \cdot u_{od}. \quad (2)$$

11 The max-min nature of the formulation is based on the Rawlsian view of egalitarianism, i.e., we  
 12 seek to maximize the utility of the least advantaged population group. While the objective function  
 13 in (2) is not monotonic increasing, we can make it so by including a small multiplicative factor of  
 14 the objective function of (1). Where  $b_{od}$  corresponds to the demand,  $p_{od}$  refers to the priority  
 15 score,  $u_{od}$  is the utility at the origin-destination level. We acknowledge there are many definitions  
 16 of equity and welfare that can be relevant for this problem, e.g., Nash Social welfare. We look at  
 17 the ones which we consider to be at the two ends of the spectrum, serving everyone with at least  
 18 some utility versus serving the worst-off to the best ability. See section 6.2 for details on how  
 19 priority scores are calculated. Further technical details are excluded from this report as our main  
 20 focus is demonstrating a introductory approach to considering fairness in transit design.

## 21 Priority Scores

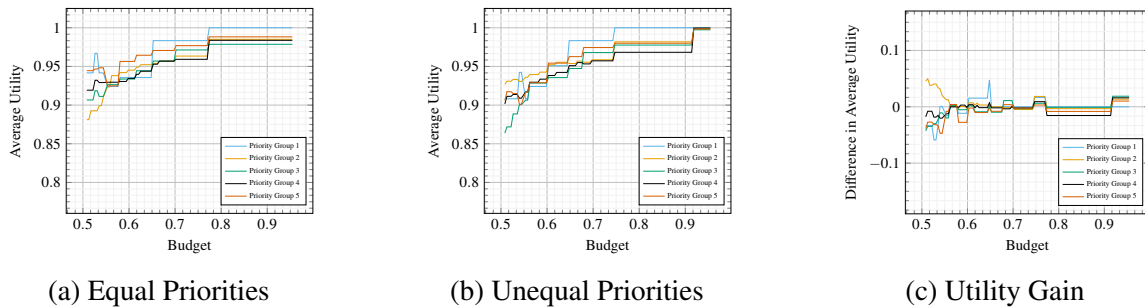
22 We use the notion of priority scores to capture the *need* for transit, i.e., some sections of the  
 23 community depend on transit more than others. As we saw in the data collection efforts in the  
 24 previous section, there are parts of the population where transit needs are higher for some. Because  
 25 of Chattanooga rapid change in housing values across Hamilton county, which is consist with the  
 26 gentrifying process, we use car ownership and household income as proxies for priority in this  
 27 analysis. However, any viable demographics and statistics can be used to calculate a priority  
 28 distribution to capture different community needs.

29 First, we gather data pertaining to average household income and for all census tracts from  
 30 the American Community Survey Data (ACS) (6, 7). We divide the spread of each attribute (e.g.,  
 31 income) into bins and assign a score (between 0 and 1) based on the percentile of the bin, i.e., the  
 32 lowest bin is assigned a score of 0.1, and the highest bin is assigned a score of  $1 - \epsilon$  for some small  
 33  $\epsilon > 0$ . Then, for each census tract, we compute the sum of its car ownership score and income

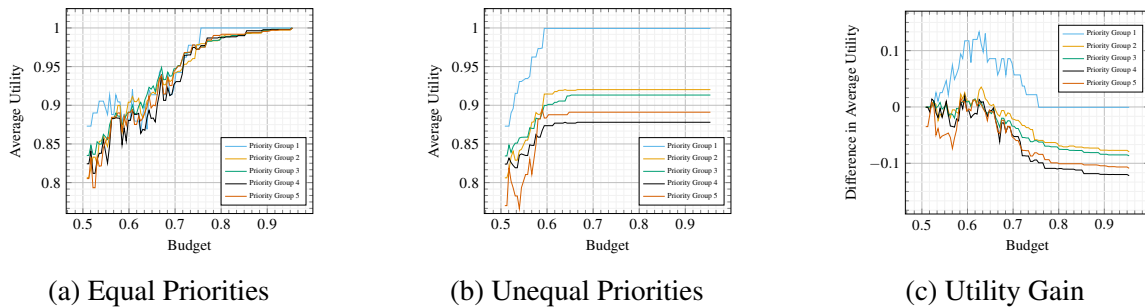
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<sup>1</sup>We assume without loss of generality that  $b_{od}, p_{od} > 0$  for all  $(o, d) \in \mathcal{D}$ .

1 score. For example, assume that a tract falls in the second lowest bin concerning car ownership  
 2 (i.e., a score of 0.2) and the lowest bin concerning income (i.e., a score of 0.1). The cumulative  
 3 score for this census tract would be 0.3. Finally, we normalize the resulting scores across all tracts  
 4 to create our proxy for priority. While this process gives us a priority score for each census tract,  
 5 we still face two challenges. First, recall that our model captures priority at the origin-destination  
 6 level. Second, analyzing the effect of network design on a large number of tracts (each with its own  
 7 priority score) is cumbersome. To tackle these challenges, we label each origin-destination pair  
 8 with the priority score of the origin. This assignment is based on the notion that we want to capture  
 9 the need for transit at when residents travel *to* the place of employment. Second, we create a set of  
 10  $k$  priority classes by uniformly binning the range of priority scores; we refer to these partitions as  
 11 priority groups. Each origin-destination pair, therefore, falls within one of these priority groups.



**FIGURE 10:** Average utility and gain based on the utilitarian formulation in Chattanooga, Hamilton County, TN.



**FIGURE 11:** Average utility and gain based on the Rawlsian formulation in Chattanooga, Hamilton County, TN.

## 12 Results

13 Our experimental results shown in Figures 10 and 11 demonstrate that considering the various  
 14 degrees of need of the residents is critical to serving people who need transit the most.

15 In Figures 10 and 11, all requests are served for the selected budget range. However, for the  
 16 lower end of the budget range, lower priority groups' (groups 3,4,5) origin-destination requests are  
 17 served by a longer path, thus receiving a lower average utility. Based on a transit agency's needs,  
 18 the agency can analyze results shown and choose the social welfare function that best aligns with  
 19 their needs. Our results also show that a utilitarian objective can achieve higher cumulative utility

1 by sacrificing service to a small subset of origin-destination pairs. However, a Rawlsian view of  
2 welfare can be used to ensure that all regions are served (given at least some minimum budget),  
3 albeit at the cost of lower average utility.

4       When considering fair network design we started with a clean slate, i.e., we assumed that  
5 a transit designer has the scope to optimize a network from scratch. However, we point out that  
6 such optimization is typically infeasible in practice as most cities must optimize resources *given* the  
7 current network. However, we believe that this fundamental analysis of transit design that explicitly  
8 focuses on equity and fairness is critical to shaping our future understanding of the intersection  
9 of network design and equity. Serving as a stepping stone for understanding the intersection of  
10 transit network design and social welfare considerations for the city of Chattanooga, given the  
11 data analysis. We hope that this will help us identify the effects on a network when equity is  
12 integrated by construction and use these results to inform us when adapting an existing network  
13 with an integrated approach.

## 14 **MULTI-MODAL TRANSIT APPROACH**

15 In order to modify an existing network, we focus on an on-demand and transit-integrated system  
16 that serves the daily commuters in Chattanooga fully. Our main objective is to expand the under-  
17 standing of the effectiveness and properties of such a system in order to better serve the area. We  
18 can adopt this methodology, taking into consideration the needs of Hamilton County residents, to  
19 serve the area equitably and efficiently. We saw in the data analysis from the survey that expan-  
20 sion into surrounding areas may be necessary to maintain and maximize ridership, which could be  
21 addressed by our on-demand and multi-modal options in this integrated approach. We will first  
22 discuss the design of the integrated system, and secondly, the conducted experiments.

### 23 **Design**

24 The system utilizes a fleet of on-demand vehicles and a transit network to fulfill commuter de-  
25 mands. We assume an already existing transit network and the operation schedule is available. The  
26 passengers will be served using one of the following configurations:

- 27       • Transit-only option: The passenger is completely served by the transit network. The  
28       passenger may be required to walk to and from the bus stop, limited by a maximum  
29       walking distance.
- 30       • On-demand only option: An on-demand vehicle picks up the passenger from the origin  
31       and drops them off at the destination.
- 32       • Multi-modal only option: The passenger relies on the transit network for the core part of  
33       the journey while on-demand vehicles provide first and/or last leg coverage to and from  
34       the bus stops.

35       The Transit-only option is preferred during the assignment. Therefore, if for a given pas-  
36 senger, there is an available transit-only option, the passenger will be served only through the  
37 transit. However, the latter two models rely on the on-demand vehicle fleet for fulfilling the jour-  
38 ney. Our model aims to serve as many passengers as possible while reducing the total vehicle miles  
39 traveled by the fleet. Therefore, the assignment of the option and the particular vehicle assigned  
40 depends on the current status of the on-demand fleet and total demand. Furthermore, the system  
41 relies on the following assumptions:

- 42       • The buses in the transit network are considered to be uncapacitated. We discuss the  
43       violation of the capacities in the results section.

- 1 • A passenger is limited to at-most one bus-to-bus transfer. This is to ensure the quality of
- 2 service as passengers are unlikely to make multiple transfers.
- 3 • We assume that all the travel times are deterministic.
- 4 Since the system is expected to be operated online in practice, similar to the existing ride-
- 5 hailing systems, we queue passenger requests for a brief period (ex: 30 seconds) and process
- 6 them as a batch. We first determine the potential service choices, such as buses and on-demand
- 7 automobiles, for each passenger request. Second, we solve an Integer Linear Problem to find the
- 8 best solution considering the whole batch. The optimal solution to the assignment problem might
- 9 opt to refuse service to some passengers. In accordance with the requirements of each travel option,
- 10 a bus and/or an on-demand vehicle will be assigned to each passenger to be served.

## 11 Experiments

### 12 *Setup*

13 In this experiment, we utilize synthetic commuter trips in the Chattanooga area. There are 31528  
14 commuters, resulting in 63056 total commuter trips after splitting each commuter into 2 trips (trip  
15 to work and home). All the morning commuter trips belong to the 7.00 am to 9.00 am time window  
16 and the evening trips belong to the 4.00 pm to 6.00 pm time window. The following figure shows  
17 the temporal distribution of travel demand.

18 We consider two different transit networks to work along the on-demand vehicle fleet: 1)  
19 the current (existing) CARTA bus network and 2) the new (proposed) bus network. In addition  
20 to evaluating the performance of the integrated system, we compare the effectiveness of each bus  
21 network for the integration.

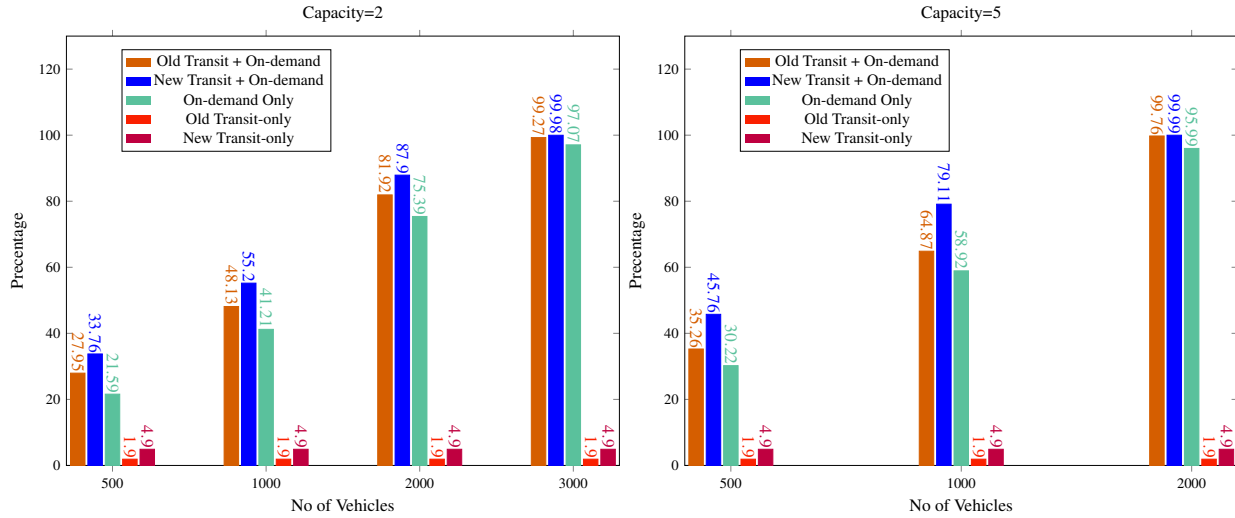
22 We conduct all the experiments in 3 different settings.

- 23 • Old transit+on-demand setting: Passengers are served via both the on-demand fleet and
- 24 the old bus network
- 25 • New transit+on-demand setting: Passengers are served via both the on-demand fleet and
- 26 the new bus network
- 27 • On-demand only setting: Passengers are served only via the on-demand fleet

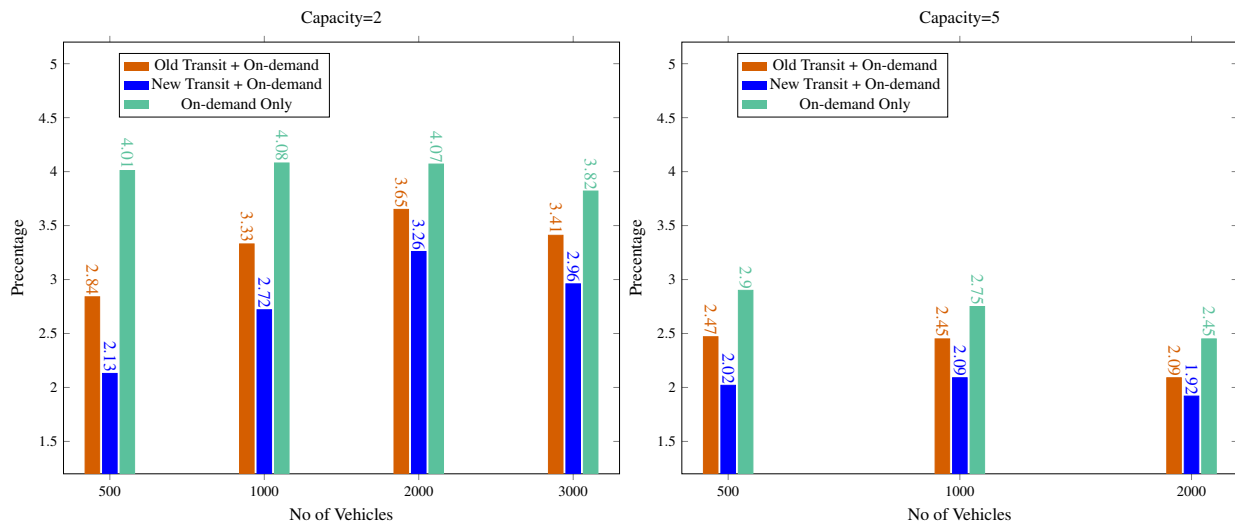
### 28 *Results*

29 Figures 12 and 13 show that compared to the on-demand-only setting, transit-integrated settings de-  
30 liver a higher service rate while attaining lower total vehicle miles traveled (VMT). The maximum  
31 service rate gain (20.19%) is achieved with the new transit when relying on a 1000-vehicle fleet  
32 of capacity 5. Furthermore, the results suggest that the new-transit fleet consistently outperforms  
33 the old-transit network by yielding higher service rates. Integrated-system with the new-transit  
34 network also dominates the old-transit network in terms of reduced VMT. As expected the average  
35 VMT remains lower with higher capacities as it facilitates more sharing.

36 Figure 14 describes the distribution of the service options assigned in each setting. The  
37 new-transit integration system serves 40% of the requests via the multi-modal options across all the  
38 settings. On the other hand, the multi-modal proportion in the old-transit system always remains  
39 below 30%. Similarly, the new-transit system serves more trips via only the transit network. This  
40 suggests that the new-transit system is better suitable for a transit and on-demand integrated system.  
41 Note that the number of transit trips remains constant with different vehicle fleets but the proportion  
42 reduces as the number of trips served by the other two service options increases with the increased  
43 fleet sizes.



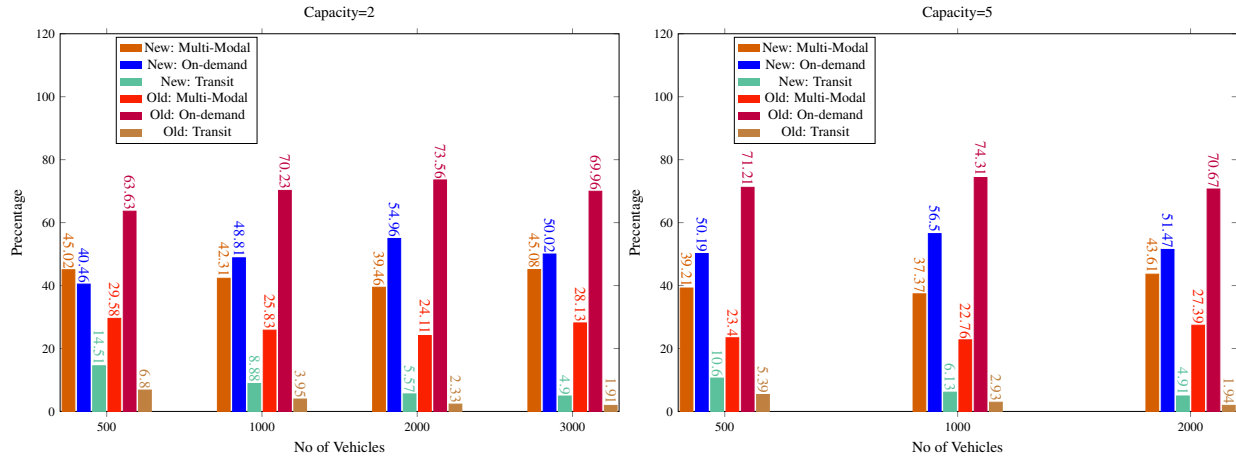
**FIGURE 12:** Service Rate: Comparison of service rate for varying vehicle capacities (2 and 5) and fleet sizes (500, 1000, 2000, 3000).



**FIGURE 13:** VMT: Comparison of Vehicle Miles Traveled (VMT) for varying vehicle capacities (2 and 5) and fleet sizes (500, 1000, 2000, 3000).

1           The distribution of buses by their maximum passenger occupancy is depicted in Figure 15,  
 2 with the blue plot representing the bus occupancy in the old-transit+on-demand setting and the red  
 3 plot describing the new-transit+on-demand setting. In both settings, we are using an on-demand  
 4 fleet of 2000 vehicles, each with a capacity of 5 passengers. In the new transit network setting,  
 5 45.6% (152 out of 333) of the buses exceed the seating capacity of 50. However, assuming a total  
 6 capacity of 100 passengers per bus, including standing passengers, only 18.3% (61 out of 333)  
 7 of buses exceed their capacity. Similar violations are observed in the old transit network setting,  
 8 with 42% (78 out of 186) of buses exceeding seating capacity and 18.8% (35 out of 186) of buses  
 9 exceeding total capacity. Nevertheless, the maximum occupancy of any bus in the new transit  
 10 network is 274, while in the old transit network, it is 473.





**FIGURE 14:** Service option composition for varying vehicle capacities (2 and 5) and fleet sizes (500, 1000, 2000, 3000).

## 1 Takeaways

2 We can adopt this integrated system to Chattanooga's existing network to serve passengers in  
 3 3 different settings; old transit network + on-demand setting, new proposed transit network +  
 4 on-demand setting, and on-demand only setting. We are able to combine works with using the  
 5 proposed transit network from the fairness work in combination with on-demand. This allows us  
 6 to create a flexible, equitable, and efficient transit network for the city of Chattanooga as well as  
 7 reach areas of the community not currently served by transit.

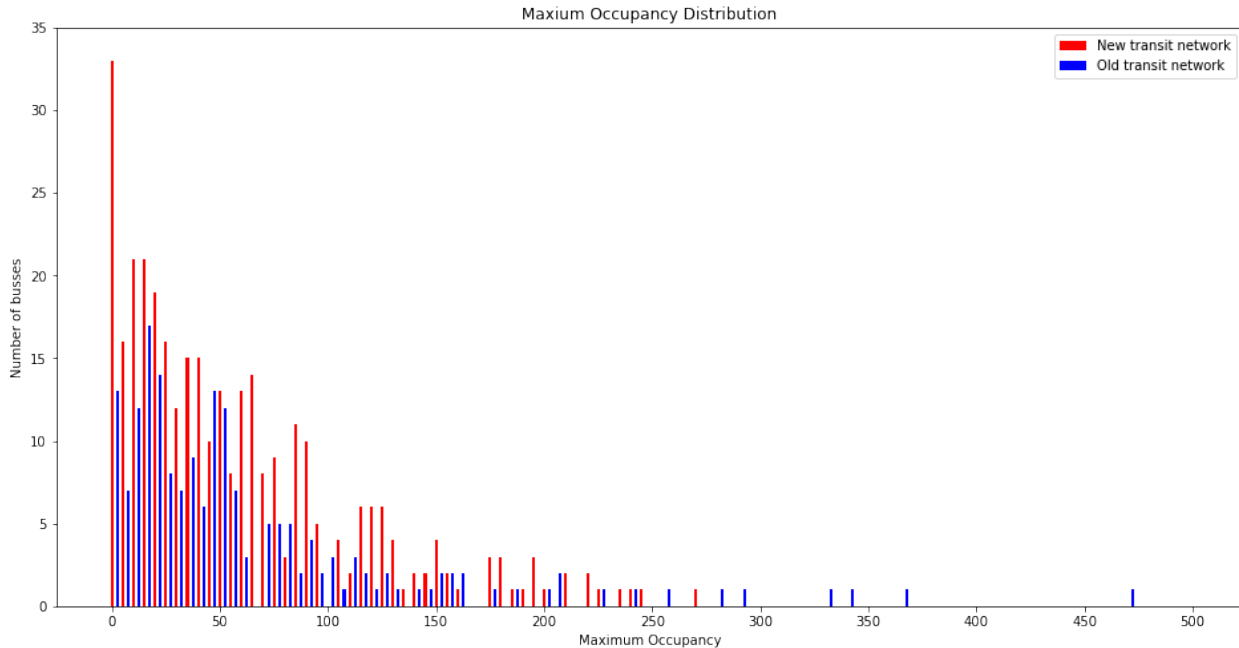
## 8 RELATED WORK

### 9 Equitable Transit Design

10 When tackling transit design, agencies often have to consider how to combat the ridership versus  
 11 coverage debate, while maintaining efficiency. Current transportation literature is a well-studied  
 12 topic in transportation optimization. However, because of the complexity of real-world transit  
 13 operations there is no single transit system design problem that considers efficiency, ridership,  
 14 coverage, and equity. Works often focus on one of the listed aspect and leave others as an af-  
 15 terthought (8–11). We strive to incorporate all elements in a holistic, integrated approach that  
 16 considers transit design from start to finish by utilizing a data collection survey, mathematical op-  
 17 timization, and multi-modal approach. Previous works decompose the design of transit systems  
 18 into a sequence of problems to be solved incrementally (12–14). Other works aim to consider  
 19 equity with network design, but it is an afterthought instead of at the center of the design or no  
 20 exact formulation is given (14–16).

### 21 Multi-modal Transit Systems

22 A few recent studies have explored the value of integrating on-demand systems with public transit.  
 23 For example, Salazar et al. (17) argued that an integrated system with coordination between on-  
 24 demand fleets and mass transit could lead to reduced travel times and emissions. Stiglic et al. (18)  
 25 showed that integration of carpooling with public transit could lead to an increase in the service  
 26 rate and transit usage. Vakayil et al. (19) proposed an integrated system in which the on-demand  
 27 fleet provides first-and-last mile coverage for the transit system. However, they do not permit ride-



**FIGURE 15:** Distribution of maximum bus occupancy.

1 sharing and myopically assign the passengers to the nearest bus stop without considering the state  
 2 of the on-demand fleet. Periver et al. (20) provide an efficient approximation algorithm for the  
 3 integrated design problem, but ignore the operational optimization of the integrated on-demand  
 4 service.

### 5 Transit Network Design

6 The design of transit systems is a complex process that cannot be solved in a single step. Instead, it  
 7 must be broken down into a series of smaller problems that can be solved one at a time, taking into  
 8 account the operational considerations of each step. (12, 13) The steps of transit network design is  
 9 commonly broken down into first; the designing of the physical infrastructure network, for example  
 10 where to install bus lines. Second; the designing of the operation network, or in other words, line  
 11 planning (13, 21). From there, frequency setting and pricing problems (22) can be applied as  
 12 well as crew and fleet scheduling problems (23). Often, transit system design literature's goal is to  
 13 maximize ridership. There are a few works that deviate from a utilitarian view (8–11), however  
 14 the efficiency and equity trade-offs of the design of transit networks is largely unexplored.

### 15 CONCLUSION

16 We present results from a data collection effort on public transit for the city of Chattanooga, Hamil-  
 17 ton County, Tennessee. From the results we motivate our approach to consider fairness when  
 18 designing and deploying transit networks. This is done through a mathematical formulation for  
 19 transit network design that explicitly considers different notions of equity, welfare, and priority.  
 20 Informing our priority score calculations with results from the data survey. To solve the prob-  
 21 lem further, without having to change the existing network, we propose a multi-modal approach  
 22 that considers an on-demand and transit-integrated system to serve the daily commuters in Chat-  
 23 tanooga. Because of the gentrification process taking place in Chattanooga over the years, with

1 this multi-modal approach we can expand our services to areas that do not have access to transit  
2 under the current transit network. We can also combine a proposed network from the fairness de-  
3 sign with the integrated system to fulfill the new transit network + on-demand setting to create a  
4 flexible, equitable, and efficient transit network for the city of Chattanooga, while addressing the  
5 concerns and challenges discovered in the data survey.

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11 The authors confirm contribution to the paper as follows: S. Pavia, S. Tehrani, D. Edirimanna, and  
12 R. Sen provided technical guidance and management for the research, helped run data analyses,  
13 and helped write the manuscript. S. Tehrani, C. Ward, P. Speer, and P. Pugliese helped with data  
14 collection efforts, data processing, ran analyses, as well as helped write the manuscript. M. Wilbur  
15 helped with data processing, literature review and editing of the manuscript. A. Mukhopadhyay, A.  
16 Laszka, S. Samaranayake, A. Dubey supervised the research and assisted with the manuscript edit-  
17 ing and writing. All authors reviewed the results and approved the final version of the manuscript.

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